

Value Creation Process

Social Issues

- Concentration of population in urban areas
- Aging society
- Decline in working population
- Climate change
- Disaster prevention and mitigation

Social Needs and Trends

- Energy conservation
- Resource conservation
- Use of renewable energy
- Promotion of smart cities
- Further enhancement of social infrastructure
- Changes in consumer behavior
- Accelerating technological innovation
- Diversification of lifestyles and work styles

INPUT

Financing Capital



- Net assets: 50 billion yen
- Shareholders' equity ratio: 67%

Manufacturing Capital



- Strong relationships with outside foundries
- Robust supply chain in Asia
- Obtained ISO 9001 and 14001 certifications

Intellectual Capital



- Total number of applications: 921
- Total number of registrations: 840

Human Capital



- 379 employees (including overseas offices)

Technical Capital



- Communications Technology
- Image Processing Technology
- Display Related Technology
- Power Supply Development
- SoC Technology • Memory Technology
- Quality Assurance
- Software Technology
- Implementation • High Reliability

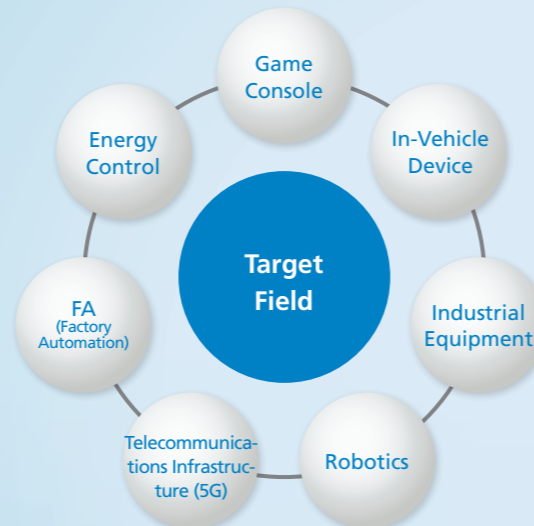
Social/Relationship Capital



- Relationship of trust with business partners through customer-oriented business accumulated over many years

OUR BUSINESS

Providing total solutions from LSI design and development to production based on our proprietary technology



Management Philosophy

Corporate Governance

Mid-term Management Policy

OUTPUT

Value Creation

Customers and Business Partners



- Solutions to meet our customers' needs
- Quality that is trusted around the world
- Miniaturization, low-power consumption, and long-term stable supply

Employees



- Promotion of diverse work styles

Shareholders and Investors



- Stable dividends
- Increase in stock value and corporate value

Universities and Companies



- Expansion of open innovation to seek new ideas and technologies from outside the Company

Local Communities



- Provision of safe and comfortable smart mobility

OUTCOME

Contributing to a safer, more comfortable, and more convenient lifestyle in order to realize a sustainable society